

# SOUTHEND-ON-SEA GENERAL HOSPITAL

---

## THIRTEENTH ANNUAL REPORT

of the

### BOARD OF MANAGEMENT

for the

Year Ended 31st December, 1945

together with

STATEMENT OF ACCOUNTS

BALANCE SHEET AND STATISTICAL TABLES

---

In the interests of economy this  
report is issued in an abridged form.

The  
ANNUAL GENERAL MEETING of GOVERNORS  
will be held on SATURDAY, 13th APRIL, at 3.30  
p.m. in the Hospital Boardroom.

|         |
|---------|
| WILL    |
| INT     |
| Ann Rep |
| WX28    |
| .B65    |
| S72S72  |
| 1945    |

# SOUTHEND-ON-SEA GENERAL HOSPITAL.

## *President :*

The Rt. Hon. the Earl of Iveagh, C.B., C.M.G., D.L.

## *Vice-Presidents*

Edmund Stone

L. Gordon Hopkins, M.D., J.P.

## *Chairman of Board of Management :*

Chalton Hubbard, J.P.

## *Vice-Chairman :*

G. Foster Taylor, F.A.I.

## *Honorary Treasurers :*

The Rt. Hon. the Earl of Iveagh, C.B., C.M.G., D.L.

Chalton Hubbard, J.P.

Councillor E. Cecil Jones, M.C., J.P.

## *Bankers :*

Barclays Bank Ltd.

## *Auditors :*

N. Hall Keen, F.C.A.

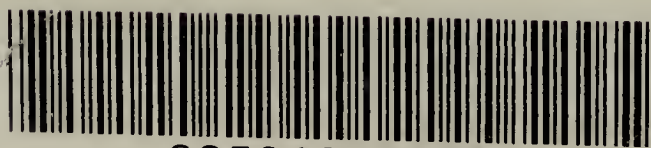
W. A. Waller, B.COM., F.C.A.

## *Matron :*

Miss I. M. L. Syer, D.N.

## *House Governor and Secretary :*

John Williams, F.H.A.



22501925879

## BOARD OF MANAGEMENT.

### LIFE MEMBERS :

The Earl of Iveagh,  
C.B., C.M.G., D.L.  
E. Cecil Jones, M.C., J.P.  
The Countess of Iveagh, C.B.E.

### EX-OFFICIO MEMBERS :

Chalton Hubbard, J.P.  
(*Hon. Treasurer*)  
Edmund Stone  
(*Vice-President*)  
L. Gordon Hopkins, M.D., J.P.  
(*Vice-President*)

### ELECTED MEMBERS :

#### *Retire 1946*

Dr. P. C. Bennisson  
Coun. W. Bray  
Coun. W. H. Calvert  
Miss E. O. Dowsett  
Alderman A. T. Edwards  
Dr. C. Forsyth, J.P.  
C. R. Glover  
W. A. Haxell  
H. Hyams  
Rev. R. Kennedy  
W. G. Marsh  
J. C. Moss  
Mrs. R. C. N. Muggleton  
Miss M. E. Reay, C.B.E., J.P.  
Coun. P. B. Renshaw  
Mrs. R. Tweedy Smith, J.P.  
Coun. E. J. Smith  
D. R. Stratford  
Major Kenyon D. Taylor, M.B.E.  
C. Haskell Thomas

#### *Retire 1947*

Mrs. A. H. Adcock  
B. F. Allen  
C. W. Beale, J.P.  
S. F. Body  
H. H. Burrows, J.P.  
J. H. Burrows  
H. Langdon Dowsett, F.S.I., J.P.  
J. Heddle, J.P.  
Coun. G. H. Hornby  
Rev. D. Ewart James, M.A.  
G. Jennings  
Alderman S. F. Johnson  
W. R. Masters  
Dr. Newman F. Norman  
J. W. Oglesby  
Coun. W. J. Ridd  
Coun. A. G. Spence  
A. M. Steel, J.P.  
Miss A. Tawke  
Mrs. J. C. Walton

#### *Retire 1948*

Mrs. C. W. Beale  
Mrs. P. Bentall  
Coun. Mrs. M. Broom  
J. E. Clark  
A. S. Culham  
W. Enever  
G. Foster Taylor  
Archdeacon E. N. Gowing, M.A.  
Coun. L. J. Griffin

J. Hockley  
Mrs. L. Gordon Hopkins  
Mrs. Chalton Hubbard  
Alderman Mrs. C. Leyland, M.B.E.  
C. W. Limmer  
A. Mitchell  
R. C. N. Muggleton  
Coun. H. W. Pratt  
Mrs. W. J. Wood

### CO-OPTED MEMBERS .

F. Clement  
Mrs. G. Foster Taylor  
C. H. Harris  
T. Knight  
P. H. Pike  
Mrs. A. G. Rita  
E. N. Simmons  
F. J. Streeter  
Coun. F. E. Williams  
J. R. Windley

# MEDICAL AND SURGICAL STAFF AND OFFICERS OF THE HOSPITAL.

---

## HONORARY CONSULTING SURGEONS :

Sir Alfred Webb-Johnson, C.B.E., D.S.O., T.D., F.R.C.S.(ENG.)

A. Tudor Edwards, M.D., M.CH., F.R.C.S. (ENG.)

## PHYSICIANS :

R. Sleigh Johnson, M.D., M.R.C.P., D.P.H.

William Evans, M.D., F.R.C.P.

T. Rowland Hill, M.D., M.R.C.P.

## SURGEONS :

Rodney Maingot, F.R.C.S., (Eng.)

Donald Barlow, M.S., F.R.C.S., (Eng.)

## PHYSICIAN TO THE SKIN DEPARTMENT

Arthur Burrows, M.D., F.R.C.P., D.M.R.E.

## EAR, NOSE AND THROAT SURGEON :

C. Hamblen-Thomas, F.R.C.S., (Eng.)

## GYNAECOLOGISTS :

J. Lyle Cameron, M.D., F.R.C.S. (Eng.), M.R.C.O.G.

## OPHTHALMOLOGIST :

D. D. Gordon Evans, M.C., M.A., M.D., B.CH., D.O.M.S.

## ORTHOPAEDIC SURGEON :

B. Whitchurch Howell, F.R.C.S. (Eng.).

## RADIOLOGISTS :

Cecil Bull, M.A., M.B., B.CH., M.R.C.P.  
(Diagnostic).

G. White Phillips, M.D., D.M.R.E.  
(Therapy and Diagnostic).

## PHYSICAL MEDICINE :

G. White Phillips, M.D., D.M.R.E.

## PSYCHIATRIST :

R. Strom-Olsen, M.D., B.SC., B.CH., D.P.M.

## ANAESTHETISTS :

J. H. T. Challis, M.R.C.S., L.R.C.P.

Vernon Hall, M.R.C.S., L.R.C.P.

J. Alfred Lee, M.R.C.S., L.R.C.P., D.A.

## DENTAL SURGEONS :

N. M. Holloway, L.D.S., R.C.S.

H. Radin, L.D.S., R.C.S.

C. Anderson, L.D.S., R.C.S.

W. Leigh Breese, L.D.S., R.C.S.

F. St. John Powley, L.D.S., R.C.S.



HONORARY ASSISTANT PHYSICIAN :  
Ralph Noiman, M.D.

HONORARY ASSISTANT SURGEONS :  
A. D. E. Bayliss, M.D., F.R.C.S. (Edin.)  
A. Holthusen, M.B., B.S. (Lond.).

HONORARY ANAESTHETISTS :  
A. E. Austen, M.R.C.S., L.R.C.P.  
R. B. Dawson, M.R.C.S., L.R.C.P.  
H. F. Hiscocks, M.B., B.S.  
Miss Joan L. Lush, M.B., B.S., B.SC. (Lond.).

PATHOLOGIST :  
John O. Oliver, M.B., B.S.

RADIOLOGIST :  
D. H. Derry, M.R.C.S., L.R.C.P.

RESIDENT REGISTRARS :  
Medical : Dr. J. N. H. Jones, M.B., B.S.  
Surgical : A. K. Monro, M.A., M.D., F.R.C.S. (Eng.).  
In addition to the Registrars there are : House  
Physician, Two House Surgeons, Anaesthetist and  
Casualty Officer.

PHARMACIST :  
A. C. Adamson, M.P.S.

ASSISTANT MATRON :  
Miss E. C. Mills, S.R.N., S.C.M.

ASSISTANT SECRETARY :  
C. H. Langley, A.H.A.

ACCOUNTANT :  
E. A. Camp, A.C.I.S.

HONORARY CHAPLAINS :  
Ven. Archdeacon Ellis N. Gowing, M.A.  
Rev. R. Kennedy  
Rev. Canon Patrick McKenna

HONORARY SOLICITORS :  
J. G. Drysdale, M.A.  
E. D. Jackson

HON. WIRELESS OFFICER :  
Bernard Edwards

HONORARY SURVEYOR :  
H. Langdon Dowsett, F.S.I., F.A.I., J.P.

HONORARY HORTICULTURIST :  
L. A. Huddart, F.I.L.A., F.INST.P.A.

## SOUTHEND-ON-SEA GENERAL HOSPITAL.

### The Report.

The printed Report once again consists only of a review of the Hospital's work during the year 1945, with the Accounts and Statistical Tables. Lists of Subscribers and Donors have been prepared and these can be seen upon request at the Hospital, or at 20, Warrior Square.

### Statistics.

|  |        |        |        |
|--|--------|--------|--------|
| <i>Patients treated :</i>              | 1938   | 1944   | 1945   |
| In-patients ... ..                     | 5067   | 3322   | 4186   |
| Average stay of ward patients ... ..   | 15.49  | 13.37  | 14.05  |
| Average No. of beds occupied daily ... | 214.61 | 121.4  | 161.12 |
| <i>Out-patients :</i>                  |        |        |        |
| New cases ... ..                       | 20,810 | 22,271 | 24,925 |
| Attendances ... ..                     | 81,027 | 68,841 | 65,906 |

The statistics for 1938 have been given to enable a comparison to be drawn as to the present day volume of work which the Hospital is called upon to do. The number of in-patients treated during 1945 cannot be expected to be as big as in 1938 as the number of beds available in 1945 was 213 compared with 255 in 1938. The number of new out-patients seen during 1945 exceeded that of any previous year but the number of subsequent attendances has decreased.

### Finance.

The expenditure for the year, £70,308, showed an increase over the previous year of £12,443, and exceeded the income by £4,577. The increase in expenditure is accounted for mainly by the general increase in the Salaries and Wages of the Staff and also by the renewal and replacement of important items of equipment which, but for the War, would have been purchased at intervals during past years.

Income reached the record total of £65,731, an increase of £6,851 over 1944. Increases in the receipts from the Provident Fund and from Patients' payments accounted for this gratifying result. To meet the increasing demands for equipment and plant in order to restore the Hospital to its pre-war standard of efficiency a further increase in expenditure can be foreshadowed for the current year. The need for new and increased contributions and donations is, therefore, imperative.

The cost per in-patient per week was £6 13s. 8d., a reduction of 14s. 0d. on the previous year. This reduction results from the increased number of beds available now that the Eye Ward and Emmanuel Ward are open.

The average cost of each Out-patient was 11s. 6d. compare with 10s. 1d. in 1944 and the average cost of each Out-patient attendance rose from 2s. 5d. to 3s. 0d.

### The Provident Fund.

Again the amount produced from the Provident Fund has exceeded all previous figures. After deducting all administration expenses and reimbursing other Hospitals for the treatment of its members, the net amount received is £12,771 an increase over 1944 of £3,169. The membership at the end of 1945 was about 28,000.

The Board have already expressed their great appreciation of the services rendered by the Honorary Group Secretaries and the Collectors and they wish to pay a warm tribute to the many firms who have co-operated by arranging for the members of their Staff to pay the weekly contributions through the Pay Sheets. It shows a particular interest in our Institution when employers voluntarily add this deduction to the many others which they are compelled to make under statutory obligations.

CHAIRMAN.—Mr. G. Foster Taylor, who has been Chairman of the Contributory Scheme Committee for the past twelve years, vacated the office on election as Vice-Chairman of the Board of Management of the Hospital.

Mr. B. F. Allen who has been a member of the Committee since the inception of the Fund, and during recent years Vice-Chairman, was elected to be Chairman with Mr. H. Hyams as Vice-Chairman.

The Board are very pleased to take this opportunity to thank all the members of the staff of the Provident Fund Office at Warrior Square for their loyalty.

The Receipts and Payments Account for 1945 is as follows :

### PROVIDENT FUND ACCOUNT, 1945.

| RECEIPTS      |     |         |    | PAYMENTS |                         |         |    |    |
|---------------|-----|---------|----|----------|-------------------------|---------|----|----|
|               |     | £       | s. | d.       |                         | £       | s. | d. |
| CONTRIBUTIONS | ... | 18226   | 15 | 6        | Other Voluntary         |         |    |    |
| DONATIONS     | ... | 95      | 11 | 0        | Hospitals               | 1213    | 15 | 3  |
|               |     |         |    |          | County and Municipal    |         |    |    |
|               |     |         |    |          | Hospitals               | 1946    | 15 | 7  |
|               |     |         |    |          | Other grants            | ...     | 47 | 16 |
|               |     |         |    |          | Extra Hospital Benefits | 744     | 0  | 0  |
|               |     |         |    |          | Administration Expenses | 1598    | 7  | 6  |
|               |     |         |    |          |                         |         |    |    |
|               |     |         |    |          |                         | 5550    | 14 | 11 |
|               |     |         |    |          | Balance to Income and   |         |    |    |
|               |     |         |    |          | Expenditure Account     | 12771   | 11 | 7  |
|               |     |         |    |          |                         |         |    |    |
|               |     | £18,322 | 6  | 6        |                         | £18,322 | 6  | 6  |



**Obituary.**

Your Board deeply regret to record the death of Lord Dawson of Penn, P.C., G.C.V.O., K.C.B., which occurred in February, 1945. Lord Dawson had been Consulting Physician to the Hospital since 1932, and had always taken a great interest in the work of the Hospital. On numerous occasions he had visited the Hospital to see patients, for whom his advice was required. Even during his last illness he was planning to convalesce at the Hospital to help him regain his strength.

Your Board have arranged for a portrait of the late Lord Dawson, suitably incised, to be exhibited in the Board Room and Lady Dawson has expressed her approval and willingness to be present to unveil the Memorial.

Your Board have also to report with deep regret the deaths of Mrs. Harriet Curtis and Mr. Edward Earle who were well known supporters of the Hospital. Their kindly interest and support will be greatly missed.

**Vice-Chairman.**

During the year, Mr. Councillor E. Cecil Jones, M.C., J.P., who had been Vice-Chairman of the Board since 1940, felt compelled to resign from this office by reason of his multifarious duties. His resignation was received with deep regret and your Board have placed on record their thanks and sincere appreciation of Mr. Councillor Jones' great work for the Hospital. It is gratifying to report that Mr. Councillor Cecil Jones will continue his interest and support as a member of the Board of Management and as one of the Honorary Treasurers.

Mr. George Foster Taylor has been elected to succeed Mr. Councillor E. Cecil Jones as Vice-Chairman of the Board. Mr. G. Foster Taylor was also elected Chairman of the House Committee in succession to Mr. Edmund Stone who relinquished this office after five years great service in that capacity which your Board acknowledge with sincere gratitude. Mr. Stone has kindly accepted the Vice-Chairmanship of the House Committee and your Board are pleased to retain the benefit of Mr. Stone's wide and varied experience of Hospital management.

**Appeals Committee Chairman.**

Mr. W. R. Masters succeeded Mr. Councillor Cecil Jones as Chairman of the Appeals Committee in April, 1945. Mr. Councillor Cecil Jones had been Chairman of the Appeals Committee since the Hospital opened in 1932 during which time large sums of money were raised for the various appeals that had been launched. Your Board wish to place on record their deep appreciation of the services rendered by Mr. Councillor Cecil Jones as Chairman of the Appeals Committee.



## **Nursing Staff.**

The year 1945 has proved a very momentous year for the nursing staff. After being transferred in groups from July, 1940 to Black Notley and later to Orsett Hospital on D-Day, the last Student Nurses returned to Southend General Hospital on 16th July, 1945, and the whole staff was re-united.

Our Study Day period scheme of tuition has been adopted by the two largest Voluntary Hospitals in the Kingdom, the London Hospital and St. Thomas's, and they are both unanimous in their praise of its adaptability, usefulness, and educational possibilities for the future.

The average number of nursing staff in 1945 was 112. Thirty-four student nurses entered of which number six left before the completion of their training. A higher intake than this is needed to nurse adequately the patients in all wards, and it is hoped that 1946 will see the number increased to 48.

Hospital Examinations were held in April and September and Dr. Sleigh Johnson and Mr. Donald Barlow kindly set the Medical and Surgical papers and viva voces. 15 student nurses passed the Preliminary State and 22 the Final Examinations. The Nurses Prize Giving Day was held on July 28th, when Mr. G. Warwick Deeping presented the prizes and awards. The Hubbard Gold Medal was awarded to Faith Werrett, and the Saunders Silver Medal to Mary Hope Stedman. In addition, many book prizes were won by other members of the Nursing Staff and a very happy Prize Day and Reunion was held without fear of enemy aerial activity.

The Nurses' health was very good in 1945, and the Health Record of each student is now kept according to the advice of the King Edward's Hospital Fund for London, and on their special forms. X-rays and blood tests are taken at regular intervals and the R.M.O. (Dr. J. N. H. Jones) and the Pathological Laboratory have willingly given much time to the extra duties involved.

The training school and hospital were inspected in November by Miss Gill, General Nursing Council Inspector, and her report on our equipment, work, atmosphere and facilities for training was very good.

A well-built storage hut was converted in November into a very workable demonstration room, equipped with light, power and hot and cold water. Practical tuition is very much easier to give there and the nurses appreciate it very much. A new "model patient" (ordered 1940) was delivered in December and is very helpful for practical work.

In order to free the student nurses from excessive daily ward non-nursing duties, lady helpers are employed in all the women's wards, and have helped greatly to add to the patients' comfort, whilst reducing the nurses' routine tasks.

In the male wards, male orderlies have been engaged for similar duties and they are working very well.

Matron's Christmas Fund reached the highest figure yet of £392 18s. 7d. All the patients had the traditional Christmas stocking and a gift from the Hospital. The turkey, Christmas puddings and mince pies were greatly enjoyed by all.

As an aid to study, a Film Projector was bought by the Board of Management, and Mrs. Chalton Hubbard has made an initial gift of £30 for use in hiring educational films and has further arranged for an annual sum to be spent for the next six years. The apparatus is regularly used.

#### *Staff Changes :*

Miss Parry to Second Sister Tutor from Dowsett Ward Sister.

Miss James to Sister Dowsett Ward.

Miss Rennoldson to Second Night Sister.

Miss Maclean left to go as Matron to Manfield Orthopaedic Hospital, and our good wishes go with her for her future success.

Miss E. Mills (trained London Hospital) was appointed Assistant Matron and we welcome her to the Staff.

The St. John and B.R.C.S. V.A.D.'s have again rendered consistently helpful service during the last year, and we should find it difficult to run all the clinics without their aid, and do appreciate their help.

The Highlands Townswomen's Guild come regularly every week, and distribute the library books to the patients in the wards, which is much appreciated.

The Mobile Unit, which had been attached to the Hospital since 1942, and twice won the Regional Shield for efficiency, was disbanded after V.E. Day, but many of the members still continue to work voluntarily in the Hospital wards, and Mrs. Holland, S.R.N., is now Staff-nurse of X-ray Department, and we are glad to welcome her on the permanent staff.



## **Administration.**

### *Resignation of House Governor and Secretary.*

Your Board received with regret the resignation of Mr. P. H. Constable, M.A., F.H.A., upon his appointment as House Governor at St. George's Hospital, London, in August, 1945. Mr. Constable started in Southend in 1929 as Appeals Organiser of the New General Hospital Fund and when the Hospital opened in 1932, was appointed Joint Secretary with Mr. C. G. Pearson, then Secretary of the Southend Victoria Hospital. Upon Mr. Pearson's retirement in 1935, Mr. Constable was appointed Secretary and later House Governor. The present prominent position and reputation of the Hospital is in no small way due to the services which Mr. Constable has rendered to the Hospital. Mr. Constable's resignation was accepted with very deep regret and your Board wish to place on record its appreciation of his work, and wish him success in his new appointment.

### *Appointment of House Governor and Secretary.*

Mr. John Williams, F.H.A., Superintendent and Secretary of Salisbury General Infirmary was appointed to succeed Mr. Constable and began his duties on the 1st November. Mr. Williams had previously held Hospital appointments at Norwich, Wigan and Stockton-on-Tees.

From the time of Mr. Constable's departure until Mr. Williams took up his duties in November, Mr. Chalton Hubbard assisted by Mr. G. Foster Taylor, shouldered the responsibilities of the administration of the Hospital.

## **Open Day.**

The Hospital held its first Open Day since 1939, on September 29th. Lord and Lady Iveagh visited the Hospital and the Open Day was made the occasion of a Presentation to Mr. and Mrs. P. H. Constable. A large gathering of 400, consisting of members of the Board of Management, Governors, Friends and Members of the Staff were present and visits were arranged by Matron for those who wished to see the wards and departments of the Hospital.

## **V.E. and V.J. Day Celebrations.**

Celebrations to mark the conclusion of the war in Europe and the Far East were arranged on V.E. and V.J. Days. There were services in the wards and the festivities culminated in a bonfire in the hospital grounds.



## **Naming of Beds.**

Several of the war-time organisations in Southend desired to name Beds in the Hospital to create perpetual memorials to commemorate their work during the years 1939-45. The following Beds have been named during the year.

### *Southend Fire Services Bed.*

The "Southend Fire Services Bed" was unveiled by Fire Force Commander P. G. Garon, M.C., G.M., in the Sportsmen's Ward to commemorate the work of the Southend Fire Services. The naming of this Bed was accompanied by a donation of £500 to the funds of the Hospital.

*16th Essex Home Guard Bed.*—A Bed to commemorate the formation of the 16th Essex Battalion Home Guard in Southend during the war to guard against the possible threat of invasion was unveiled by Colonel Dalton White in the Sportsmen's Ward. The Unveiling Ceremony was the occasion of the presentation to the Chairman of the Board of a donation of £873 2s. 2d. to the Hospital funds.

*Southend Fire Guards Bed.*—The Fire Guards of Southend raised the sum of £676 14s. 7d. to name a Bed to commemorate their services to the town during the years 1940-45. A Bed known as the "Southend Fire Guards Bed" was unveiled by Mr. Flitcroft, the Fire Guard Officer, in the Sportsmen's Ward.

*The Southend Constabulary*—very kindly made a donation of £101 4s. 11d. to the Hospital and to commemorate the work during the war of the Southend Police Services a suitable plaque is to be erected in the Casualty Department.

Your Board were pleased that the Southend General Hospital was selected by these organisations for their memorials and are grateful indeed for the excellent donations to the Hospital funds which accompanied them. Further encouragement has been received from the Southend and Westcliff Hebrew Congregation who propose to name a Bed in the side-ward in Sportsmen's Ward. The sum of £319 5s. 6d. has so far been received towards the required amount of £500.

## **Penicillin.**

This Hospital has been nominated by the Ministry of Health to serve as one of 200 Penicillin Centres covering the whole of the British Isles. A Penicillin Committee has been formed to control the use of the limited amount of penicillin available for use by hospitals and private doctors in this part of Essex. The amount of penicillin distributed monthly amounted to 50,000,000 units.

### **The Gymkhana.**

The annual Hospital Gymkhana was held in Priory Park on Bank Holiday Monday, August 6th. There was a good attendance in spite of unfavourable weather and the Hospital benefited to the extent of £860. The principal attraction was the Open Jumping Competition which was an outstanding success. Prizes for that Competition amounted to £150 and were given by the Experimental Establishment at Shoeburyness. Your Board wish to place on record the thanks that are due to Mr. Alec Steel and his Committee which is largely composed of farmers, Brigadier H. S. Lickman, D.S.O., O.B.E., and senior officers from Shoeburyness Garrison for this splendid achievement.

### **Visiting Medical Staff.**

No praise is too high for the splendid work which the members of the Visiting Medical Staff have rendered to the Hospital during the past year. The amount of work which they have been called upon to do has exceeded that in previous years. Your Board welcomed the return of Dr. Challis in July, 1945, after his demobilisation from the R.A.M.C. Dr. Challis, who was taken prisoner at Dunkirk in 1940 and repatriated in 1944, had done valuable work as an anaesthetist whilst in the Forces.

To assist with the increasing volume of work and in the absence on War Service of Dr. Vernon Hall, your Board considered it advisable to appoint an additional anaesthetist, and Dr. J. Alfred Lee, M.R.C.S., L.R.C.P., D.A., has been appointed temporary Visiting Anaesthetist.

Mr. Aleck W. Bourne, who had been Honorary Visiting Obstetrician and Gynaecologist since 1932, resigned his appointment during the year as he was unable to visit the Hospital regularly. Your Board are considering the advisability of new and additional appointments to the Visiting Staff and hope in the near future to make the necessary appointments.

### **Supernumerary Appointments.**

Following the demobilisation from the Forces of Medical Officers, the Government have organised centres for post-graduate study. This Hospital has been nominated as a Centre for post-graduate work and is attached to the University of Cambridge. The aim of the scheme is to appoint a number of doctors over and above the Hospital's established staff to enable them to gain experience in the advances in medicine and surgery which have taken place during their absence in the Forces. The Hospital now has five such Medical Officers and in the near future the number will be increased to seven.



### **Visitors.**

The British Council have again approached the Hospital to allow foreign doctors to stay at the Hospital for post-graduate study. During the year the Hospital has had two such visitors, Dr. Enver Cavasoglu, from Turkey, and Dr. Larrain, from Chile. Both of these doctors have expressed their appreciation of the facilities afforded them for post-graduate study and have been favourably impressed with the high standard of work that is being carried out at this Hospital.

### **Resident Medical Staff.**

Mr. A. K. Monro has continued as Surgical Registrar and Dr. J. N. H. Jones was re-appointed Medical Registrar for a further six months from November, 1945. Permission has now been granted for the established staff to be increased from five to six, which has enabled the appointment of a Casualty Officer to be made to cope with the increasing number of cases that are being dealt with daily in that Department. The Hospital has been extremely fortunate in obtaining the services of Student House Officers and your Board wish to place on record their thanks for the assistance received from the London Hospital Medical School and St. George's Hospital, who have always satisfied the Hospital's requirements for Student House Officers.

### **Bed Complement.**

Emmanuel Ward was re-opened on the 1st November, 1945, and Eleanor Hobbs Ward now remains the only ward to be re-opened. It is hoped that this ward will be re-opened in the near future when the difficulties of staffing and accommodation have been overcome. Miss Olive Dowsett has recently placed her property "Restholme," Lifstan Way, at the disposal of the Hospital for use as accommodation for nurses. This generous offer and the offer of the Southend Borough Council to allow nurses to be accommodated at the Borough Sanatorium have for the time being solved the problem of accommodation. As soon as permission is granted for the employment of additional nursing staff, your Board will re-open Eleanor Hobbs Ward.

### **Memorial Wing Fund.**

With the successful conclusion of hostilities in Europe, your Board deemed it appropriate to appeal for funds to erect a permanent memorial in the form of a new Wing. The estimated cost of this Wing is in the region of £50,000, and the appeal was launched in June, 1945. At the end of the year £7,089 14s. 5d. had been received from over 900 donors towards the Memorial Wing Fund.



### **Rehabilitation.**

The Ministry of Health have recognised the need for a Rehabilitation Centre in Southend and for this purpose they have allocated to the Hospital three huts, one for use as a gymnasium and two for occupational therapy. The estimated cost of erection and equipment of such a centre is £2,000 to £3,000.

Your Board gratefully acknowledge donations of £1,000 and £1,050 from the Southend War Efforts Committee. After allocating £250 to name a Cot in commemoration of the work of the Collectors and Group Secretaries of the Southend War Savings Committee, and ear-marking a further £65 towards the W.V.S. Cot Fund, to commemorate the work of the W.V.S. during the war, the balance of £1,735 has been placed towards the cost of the Rehabilitation Centre. It is proposed to make a permanent memorial of these gifts in the Out-Patients Department. Further consideration is being given by your Board to this matter and it is proposed, as soon as permission to erect these huts is granted, to proceed with the establishment of this Centre.

### **School of Radiography.**

In response to the national demand for radiographers your Board decided to participate in the training of radiographers and for this purpose a Committee was formed under the Chairmanship of Mr. S. F. Body, to prepare a course of study for intending students. The School began in September, with four students, and lectures have been arranged and given by the Visiting Radiologists, Dr. H. Cecil Bull and Dr. White Phillips, by Dr. D. H. Derry, Radiologist, and Mr. Bradford, Senior Radiographer. The course is for two years and it is hoped that the Hospital will be in a position to take further students for training in September, 1947.

### **Annual Subscriptions, Donations and Box Collections.**

The amounts received by way of subscriptions, donations and box collections have been well maintained during the year. The number of subscriptions under Deed of Covenant has increased by fifteen.

### **Pathological Service.**

Since the late Dr. L. T. Bond left to participate in the Emergency Pathological Service in 1940, the Hospital has been without the services of a full time Pathologist. From 1940 until 1945, Dr. R. Sleigh Johnson acted as Pathologist and supervised the work of the Pathological Department and your Board wish to place on record their grateful appreciation of his services. Your Board realised the importance of the appoint-

ment of a full time Pathologist and have appointed Dr. John O. Oliver as Pathologist to the Southend General Hospital. Dr. Oliver who began his duties in September 1945, had varied experience in all branches of pathology at St. Thomas's Hospital, and during the war served as Major in the R.A.M.C. It is your Board's desire to co-ordinate the pathological services in Southend and district and in this direction the appointment of Dr. Oliver was made with the concurrence of the Southend Town Council.

### **Hospital Saturday.**

Your Board are again deeply indebted to the above Committee and to all those friends who so kindly gave their time to collecting on flag days. The result was an excellent one—£1,056 1s. 5d. being collected in the Borough and outlying Districts. This was due very largely to the kindness of the Mayor in allowing two Street Collections, thus giving the generous public an opportunity of contributing in small sums such a magnificent total for Hospital maintenance.

### **District Nurses.**

The District Nurses have rendered invaluable services to patients in their own homes in Southend during the year. It has been a particularly heavy year, necessitating 25,966 visits as compared with 24,196 in the previous year. The number of new patients placed on the books during the year was 466. Your Board wish to place on record their appreciation of the untiring services and devotion to duty of the District Nurses.

### **Hospital Auxiliaries.**

Your Board desire to place on record their gratitude and thanks to all members of the Auxiliaries for the great assistance received during the year.

*Linen League.*—A Garden Fete held at Ewlands House, Prittlewell Chase, on July 7th, and organised by Mrs. Alec White and Mrs. Chalton Hubbard, proved to be a great success. The proceeds, £210, a real achievement, have been devoted to the purchase of linen for the Hospital. During 1945, the League, under the Chairmanship of Mrs. Chalton Hubbard and the Honorary Secretaryship of Mrs. D. D. Gordon Evans, gave the Hospital 808 linen articles valued at £122 2s. 11d., and repaired over 2,000 worn articles.

*Emmanuel Committee.*—The Emmanuel Committee (President: Mrs. A. G. Rita, Honorary Secretary: Mrs. W. J. Wood) have organised very successful Whist Drives resulting in the purchase



of 621 articles of linen and 275 yards of material for the Wards. The Committee have also provided lockers, cots, sterilizing drums, heat pads and blankets for the re-equipment of the Emmanuel Ward. The value of these gifts amounted to over £270.

At a Sale of Work held in Crowstone Hall in December, organised in co-operation with the Ladies Working Party, the Emmanuel Committee raised £144.

*Ladies Working Party.*—The Ladies Working Party under the Presidency of Mrs. Gordon Hopkins and the Honorary Secretaryship of Mrs. C. W. Beale, continue to hold Whist Drives and meet at 20, Warrior Square every other Tuesday to repair Hospital linen.

At the Sale of Work organised in co-operation with the Emmanuel Committee, the Ladies Working Party raised £136.

*Ladies Sewing Party.*—The weekly sewing parties hitherto held in the Emmanuel Ward of the Hospital are now held, by kind permission of Mr. and Mrs. Chalton Hubbard, at Byculla House where the repair of Hospital linen continues to be carried out.

The shortages of all types of linen necessitates the utmost economy in its use, and it is on occasions such as this that the services rendered by our auxiliaries are of immense value.

### **Samaritan League.**

The Samaritan League Committee have continued their work of looking after the welfare of discharged patients in their own homes. The assistance rendered to patients by grants of money towards surgical appliances and advice on hospital and other matters has been greatly appreciated.

### **The W.V.S.**

The Volunteer Car Pool organised by the W.V.S. for the transport of patients to the Hospital for treatment ceased on the 1st August. A new Scheme, the Hospital Car Service, organised by the British Red Cross Society, St. John Ambulance Brigade, and the W.V.S., began in October. This Scheme enables patients who are unable to afford and use other means of transport to attend the Hospital for treatment. An average of 270 patients per month were conveyed to Hospital during the year.

Your Board express their appreciation and thanks for the valuable help received from the W.V.S. in organising the



services for the Southend area, and to the Samaritan League, whose Car Drivers have made this service a success.

### Services Rendered.

It is not possible to pay adequate tribute to the many acts of kindness shown to the patients and staff of the Hospital, but among those we must specially mention are:—

1. The Honorary Horticulturist, Mr. L. A. Huddart, who has supervised the work in the garden and made practical suggestions for the future improvement of the grounds.

2. Mr. Gerald Saunderson and Mr. Reginald Foxwell who arranged for the Organ Recitals at the Odeon Cinema to be relayed by G.P.O. Telephone to the patients in the Hospital. These regular concerts are greatly appreciated by the patients.

3. Mr. Bernard Edwards, newly appointed Honorary Wireless Officer, Mr. S. W. Jennings and Mr. C. J. Vann, who have re-wired and overhauled the Hospital's wireless equipment.

4. *The Birthday Book*.—Your Board wish to record again their thanks for the untiring services that have been rendered by Miss V. Addison in the collection of Birthday Gifts.

5. *Hospital Balls*.—Your Board wish to place on record their thanks for the work and services given by Mr. H. Hyams in organising a series of seven Hospital Balls at the Pier Pavilion. These began with the successful Victory Ball on September 29th and three more were held during the year. Mr. Hyams hopes to raise a sum of £400 for the Hospital.

To these ladies and gentlemen and to all those whom it is not possible to mention, the best thanks of the Board are due.

### Legacies.

The following legacies have been received and placed to General Fund Account.

|          |                        |     |     | £                  | s. | d. |
|----------|------------------------|-----|-----|--------------------|----|----|
| The late | Wm. K. Cowderay        | ... | ... | 100                | 0  | 0  |
| "        | " Mrs. H. M. Curtis    | ... | ... | 250                | 0  | 0  |
| "        | " W. S. Dexter         | ... | ... | 1000               | 0  | 0  |
| "        | " Miss E. L. Foster    | ... | ... | 100                | 0  | 0  |
| "        | " Mrs. G. Goodwin      | ... | ... | 25                 | 0  | 0  |
| "        | " Miss G. M. R. Israel | ... | ... | 90                 | 0  | 0  |
| "        | " C. A. Mayer          | ... | ... | 11                 | 6  | 8  |
| "        | " Mrs. J. Menzies      | ... | ... | 50                 | 0  | 0  |
| "        | " Mrs. S. J. Mitchell  | ... | ... | 54                 | 0  | 0  |
| "        | " J. Pool              | ... | ... | 45                 | 0  | 0  |
| "        | " W. Skaife            | ... | ... | 1331               | 10 | 4  |
| "        | " R. W. Steward        | ... | ... | 250                | 0  | 0  |
| "        | " H. J. Young          | ... | ... | 50                 | 0  | 0  |
|          |                        |     |     | <u>£3,356 17 0</u> |    |    |

## **Looking Forward.**

In concluding their Report for the year 1945, a year of particular significance in the history of our Country, the Board look forward to 1946 as a year likely to prove equally significant to the Voluntary Hospitals. The Government's intentions regarding all Hospitals are now generally known, and if these intentions materialize, Voluntary Hospitals, as such, will no longer exist. It is sincerely hoped, however, that in the new Hospital Service the spirit and tradition of the Voluntary Hospitals resulting from over 800 years of public service will predominate. Voluntary service has been a heritage of the British peoples and it will be a matter of great regret if enthusiasm for and sympathetic interest in the work of our Hospital is to be extinguished by an Act of Parliament.

During its comparatively short life, the Southend General Hospital has rendered great service to the residents of Southend and District, and is justly proud of the high national reputation it has gained. It will be the endeavour of those most closely connected with its administration to maintain its reputation and high standard of service and it is hoped that public sympathy and interest will support their endeavours.

On behalf of the Board of Management,

CHALTON HUBBARD, J.P.,

*Chairman.*

JOHN WILLIAMS, F.H.A.,

*House Governor and Secretary.*

# INCOME AND EXPENDITURE ACCOUNT

| 1944   |       |  |       | 1945  |        |
|--------|-------|--|-------|-------|--------|
| £      | £     |  |       | £     | £      |
|        |       | <b>1. VOLUNTARY GIFTS :</b>  |       |       |        |
|        |       | Subscriptions, Donations, etc. :   |       |       |        |
|        | 1564  | Annual Subscriptions ... ..  | 2065  |       |        |
|        | 5419  | Donations ... ..   | 3850  |       |        |
|        | 264   | Box Collections ... ..   | 440   |       |        |
|        | 106   | Church Collections ... ..  | 178   |       |        |
|        | 199   | Gifts in Kind ... ..   | 242   |       |        |
| 7552   |       |  |       | 6775  |        |
|        |       | Other Voluntary Gifts :  |       |       |        |
|        | 1144  | Hospital Saturday, Local ... ..  | 1010  |       |        |
| 2449   | 1305  | Gymkhana ... ..  | 860   | 1870  | 8645   |
|        |       |  |       |       |        |
|        |       | <b>2. RECEIPTS ON ACCOUNT OF SERVICES RENDERED :</b>   |       |       |        |
|        |       | Patients and their Societies :   |       |       |        |
|        | 2014  | In-Patients ... ..   | 3030  |       |        |
|        | 2873  | Out-Patients ... ..  | 3084  |       |        |
|        | 9602  | S.G.H. Provident Fund ... ..   | 12772 |       |        |
|        | 3476  | H.S.A. ... ..  | 5055  |       |        |
|        | 281   | L.M.S. and L.N.E.R. ... ..   | 363   |       |        |
|        | 302   | Gas Light and Coke Co., Hospital Society ...   | 243   |       |        |
|        | 294   | Other Contributory Schemes ... ..  | 294   |       |        |
| 18842  |       |  |       | 24841 |        |
|        |       | Public Authorities :   |       |       |        |
|        | 122   | Southend Corporation T's and A's ... ..  | 187   |       |        |
|        | 42    | Southend Corporation Orthopaedic ... ..  | 52    |       |        |
|        | 127   | Southend Corporation Pathology ... ..  | 561   |       |        |
|        | 3     | E.C.C. T's and A's ... ..  | 7     |       |        |
|        |       | Government Emergency Hospital Scheme, contributions towards Cost of Casualty Services ... .. | 12678 |       |        |
| 11041  | 10747 |  |       | 13485 |        |
|        |       | Paying Patients :  |       |       |        |
|        | 6722  | Ward Charges ... ..  | 8292  |       |        |
| 8050   | 1328  | Fees ... ..  | 1697  | 9989  |        |
|        |       | School of Radiography ... ..   |       | 30    | 48345  |
| 1552   |       |  |       |       |        |
|        |       | <b>3. STATE NURSING GRANT</b> ... ..   |       |       | 1857   |
|        |       | <b>4. INVESTED PROPERTY :</b>  |       |       |        |
|        |       | Interest, Dividends, etc., including the Alderman Albert Martin Trust Fund ... ..            |       | 3505  |        |
| 3385   |       |  |       |       |        |
| 52871  |       | <b>ORDINARY INCOME :</b>   |       | 62352 |        |
|        |       | <b>EXTRA-ORDINARY INCOME :</b>   |       |       |        |
| 5979   |       | Legacies ... ..  |       | 3357  |        |
| 30     |       | Rents Receivable (in respect of occupation of part Hospital Buildings) ... ..                |       | 22    | 3379   |
| 58880  |       |  |       |       | 65731  |
|        |       | Balance being excess of Expenditure over Income  |       |       | 4577   |
| £58880 |       |  |       |       | £70308 |



for the year ended 31st December, 1945.

| 1944   |       |   |     | 1945  |        |
|--------|-------|---|-----|-------|--------|
| £      | £     |   |     | £     | £      |
| 7253   |       | 1. PROVISIONS                                   | ... |       | 8713   |
|        |       | 2. SURGERY AND DISPENSARY :                     |     |       |        |
|        | 2364  | Drugs   | ... | 2815  |        |
|        | 1366  | Dressings                                       | ... | 1387  |        |
|        | 2650  | Instruments and Appliances                      | ... | 4414  |        |
|        | 2     | Wines and Spirits                               | ... | —     |        |
|        | 989   | Salaries and Wages                              | ... | 1210  |        |
|        | 260   | Sundries  | ... | 268   |        |
|        | 115   | Pathology                                       | ... | 110   |        |
| 7746   |       |   |     |       | 10204  |
|        |       | 3. DOMESTIC :                                   |     |       |        |
|        | 1933  | Repairs and Renewals                            | ... | 1599  |        |
|        | 1858  | Laundry   | ... | 2003  |        |
|        | 637   | Cleaning and Chandlery                          | ... | 471   |        |
|        | 748   | Water   | ... | 821   |        |
|        | 4417  | Fuel and Lighting                               | ... | 4378  |        |
|        | 163   | Uniforms  | ... | 298   |        |
|        | 73    | Sundries  | ... | 101   |        |
| 9829   |       |   |     |       | 9671   |
|        |       | 4. SALARIES AND WAGES :                         |     |       |        |
|        |       | Medical :                                       |     |       |        |
|        | 1147  | Salaries  | ... | 1749  |        |
|        | 1142  | Staff Fund                                      | ... | 3000  |        |
|        |       |   |     |       | 4749   |
|        | 11694 | Nursing   | ... | 13475 |        |
|        | 12939 | Other Officers and Employees                    | ... | 15651 |        |
|        | —     | Pensions  | ... | —     |        |
| 22     |       |   |     |       | 33875  |
|        |       | 5. MISCELLANEOUS :                              |     |       |        |
|        | 1014  | Printing, Postages and Telephones               | ... | 1128  |        |
|        | 44    | Advertisements                                  | ... | 147   |        |
|        |       | Insurance of Building, etc. :                   |     |       |        |
|        | 241   | (i) General                                     | ... | 295   |        |
|        | 79    | (ii) War Damage                                 | ... | —     |        |
|        | 464   | Gardens and Grounds                             | ... | 398   |        |
|        | 99    | Sundries  | ... | 221   |        |
| 1941   |       |   |     |       | 2189   |
|        |       | 6. ADMINISTRATION :                             |     |       |        |
|        | 1479  | Salaries  | ... | 1865  |        |
|        | 230   | Pensions  | ... | 230   |        |
|        | 429   | Printing, Postages and Telephones               | ... | 534   |        |
|        | 19    | Advertisements                                  | ... | 18    |        |
|        | —     | Law Charges                                     | ... | —     |        |
|        | 89    | Auditors' Fees                                  | ... | 89    |        |
|        | 165   | Sundries  | ... | 188   |        |
| 2411   |       |   |     |       | 2924   |
|        |       | 7. ESTABLISHMENT :                              |     |       |        |
|        | 388   | Repairs and Renewals                            | ... |       | 1352   |
|        | 17    | Air Raid Precautions                            | ... |       | —      |
| 405    |       |   |     |       |        |
|        |       | 8. FINANCE :                                    |     |       |        |
|        | 822   | Interest  | ... | 458   |        |
|        | 267   | Appeals   | ... | 692   |        |
|        | 269   | Rates and Taxes                                 | ... | 230   |        |
| 1358   |       |   |     |       | 1380   |
| 57865  |       | ORDINARY EXPENDITURE :                          | ... |       | 70308  |
| Nil.   |       | EXTRA-ORDINARY EXPENDITURE                      | ... |       | Nil.   |
| 57865  |       |   |     |       |        |
| 1015   |       | Balance being excess of Income over Expenditure |     |       | —      |
| £58880 |       |   |     |       | £70308 |

# BALANCE SHEET

## LIABILITIES.

|   |     |     | £      | s. | d. | £       | s. | d. |
|---|-----|-----|--------|----|----|---------|----|----|
| 1. SUNDRY CREDITORS :                                   |     |     |        |    |    |         |    |    |
| General Fund  | ... | ... | 11580  | 3  | 5  |         |    |    |
| Land Buildings and Equipment Fund                       | ... | ... | 332    | 0  | 2  |         |    |    |
|   |     |     |        |    |    | 11912   | 3  | 7  |
| 2. LOANS TO HOSPITAL :                                  |     |     |        |    |    |         |    |    |
| 1. General Fund :                                       |     |     |        |    |    |         |    |    |
| Barclays Bank Ltd.,                                     |     |     |        |    |    |         |    |    |
| Current Account   | ... | ... | 20611  | 16 | 6  |         |    |    |
| Hubbard Medal Fund                                      |     |     |        |    |    |         |    |    |
| Income Account  | ... | ... | 13     | 9  | 1  |         |    |    |
|   |     |     |        |    |    | 20625   | 5  | 7  |
| 2. Land, Buildings and Equipment Fund :                 |     |     |        |    |    |         |    |    |
| Barclays Bank Ltd.,                                     |     |     |        |    |    |         |    |    |
| Loan Account  | ... | ... | 8000   | 0  | 0  |         |    |    |
| Current Account   | ... | ... | 2883   | 14 | 1  |         |    |    |
| Nurses Home Extension Fund                              | ... | ... | 1053   | 1  | 6  |         |    |    |
| Suspense Fund   | ... | ... | 1000   | 0  | 0  |         |    |    |
| Extension Fund  | ... | ... | 605    | 5  | 0  |         |    |    |
|   |     |     |        |    |    | 13542   | 0  | 7  |
| 3. CAPITAL ACCOUNTS :                                   |     |     |        |    |    |         |    |    |
| (a) Hospital Endowments :                               |     |     | £      | s. | d. |         |    |    |
| Balance at 31.12.44                                     | ... | ... | 23722  | 17 | 9  |         |    |    |
| Add Donations received during year to 31.12.45          | ... | ... | 320    | 5  | 6  |         |    |    |
|   |     |     |        |    |    | 24043   | 3  | 3  |
| (b) Hubbard Medal Fund                                  | ... | ... |        |    |    | 220     | 0  | 0  |
| (c) Land, Buildings and Equipment Fund :                |     |     |        |    |    |         |    |    |
| Balance as at 31.12.44                                  | ... | ... | 207675 | 4  | 7  |         |    |    |
| Donations during year                                   | ... | ... | 180    | 10 | 0  |         |    |    |
|   |     |     |        |    |    | 207855  | 14 | 7  |
| (d) Nurses Home Extension Fund                          | ... | ... |        |    |    | 1053    | 1  | 6  |
| (e) Memorial Wing Fund                                  | ... | ... |        |    |    | 7089    | 14 | 5  |
| (f) Suspense Fund :                                     |     |     |        |    |    |         |    |    |
| Balance at 31.12.44                                     | ... | ... | 1300   | 0  | 0  |         |    |    |
| Less amount transferred to Memorial Wing Fund           | ... | ... | 300    | 0  | 0  |         |    |    |
|   |     |     |        |    |    | 1000    | 0  | 0  |
| (g) Extension Fund                                      | ... | ... |        |    |    | 605     | 5  | 0  |
|   |     |     |        |    |    |         |    |    |
| 4. Unexpended Income, Balance of the Hubbard Medal Fund | ... | ... |        |    |    |         |    |    |
|   |     |     |        |    |    | 241866  | 18 | 9  |
|   |     |     |        |    |    | 23      | 9  | 1  |
|   |     |     |        |    |    | £287969 | 17 | 7  |

## NOTES.

1. The Albert Martin Trust Fund consisting of Investments and Property to the value of £58,000 made by the late Alderman Sir Albert Martin and held by the Trustees for the benefit of the Hospital is not included above.
2. The value of the Freehold site of the Hospital presented by Lord Iveagh does not appear in the Balance Sheet.
3. The Investments (Hospital Endowments and General Fund) are included in the Balance Sheet at cost or Market Value on day of transfer. The approximate Market Price on 31st December, 1945, was £18,063 13s. 6d. for Hospital Endowments and £1,506 4s. 0d., for General Fund.
4. Freehold Property given to the Hospital by a donor who wishes to remain anonymous, the value of which for Stamp Duty purposes was calculated at £7,575, is not included above.



as at 31st December, 1945.

| ASSETS. |  |     |     |     |     |     |     |     |     | £      |    | s. | d. | £ |         | s. | d. |
|---------|--|-----|-----|-----|-----|-----|-----|-----|-----|--------|----|----|----|---|---------|----|----|
| 1.      | CASH AT BANK AND IN HAND :   |     |     |     |     |     |     |     |     |        |    |    |    |   |         |    |    |
|         | General Fund   | ... | ... | ... | ... | ... | ... | ... | ... | 944    | 19 | 9  |    |   |         |    |    |
|         | Hospital Endowments  | ... | ... | ... | ... | ... | ... | ... | ... | 8590   | 15 | 11 |    |   |         |    |    |
|         | Memorial Wing Fund   | ... | ... | ... | ... | ... | ... | ... | ... | 7019   | 4  | 5  |    |   |         |    |    |
|         |  |     |     |     |     |     |     |     |     |        |    |    |    |   | 16555   | 0  | 1  |
| 2.      | STOCK OF UNISSUED STORES ON HAND ...                                   |     |     |     |     |     |     |     |     |        |    |    |    |   | 2967    |    |    |
| 3.      | SUNDRY DEBTORS :   |     |     |     |     |     |     |     |     |        |    |    |    |   |         |    |    |
|         | General Fund   | ... | ... | ... | ... | ... | ... | ... | ... | 9933   | 11 | 10 |    |   |         |    |    |
|         | Land, Buildings and Equipment Fund                                     | ... | ... | ... | ... | ... | ... | ... | ... | 15     | 0  | 0  |    |   |         |    |    |
|         | Memorial Wing Fund   | ... | ... | ... | ... | ... | ... | ... | ... | 70     | 10 | 0  |    |   |         |    |    |
|         | Hubbard Medal Fund—Income Account                                      | ... | ... | ... | ... | ... | ... | ... | ... | 10     | 0  | 0  |    |   |         |    |    |
|         |  |     |     |     |     |     |     |     |     |        |    |    |    |   | 10029   | 1  | 10 |
| 4.      | INTERNAL LOANS :   |     |     |     |     |     |     |     |     |        |    |    |    |   |         |    |    |
|         | Nurses Home Extension Fund, Loan to Land, Buildings and Equipment Fund | ... | ... | ... | ... | ... | ... | ... | ... | 1053   | 1  | 6  |    |   |         |    |    |
|         | Suspense Fund, Loan to Land, Buildings and Equipment Fund              | ... | ... | ... | ... | ... | ... | ... | ... | 1000   | 0  | 0  |    |   |         |    |    |
|         | Extension Fund, Loan to Land, Buildings and Equipment Fund             | ... | ... | ... | ... | ... | ... | ... | ... | 605    | 5  | 0  |    |   |         |    |    |
|         | Hubbard Medal Fund—Income Account, Loan to General Fund                | ... | ... | ... | ... | ... | ... | ... | ... | 13     | 9  | 1  |    |   |         |    |    |
|         |  |     |     |     |     |     |     |     |     |        |    |    |    |   | 2671    | 15 | 7  |
| 5.      | INVESTMENTS :  |     |     |     |     |     |     |     |     |        |    |    |    |   |         |    |    |
|         | (a) Hospital Endowments :  |     |     |     |     |     |     |     |     |        |    |    |    |   |         |    |    |
|         | Balance as at 31st December, 1944                                      | ... | ... | ... | ... | ... | ... | ... | ... | 15452  | 7  | 4  |    |   |         |    |    |
|         | (b) Hubbard Medal Fund   | ... | ... | ... | ... | ... | ... | ... | ... | 220    | 0  | 0  |    |   |         |    |    |
|         | (c) General Fund   | ... | ... | ... | ... | ... | ... | ... | ... | 1521   | 18 | 7  |    |   |         |    |    |
|         |  |     |     |     |     |     |     |     |     |        |    |    |    |   | 17194   | 5  | 11 |
| 6.      | LAND, BUILDINGS AND EQUIPMENT OF THE HOSPITAL :                        |     |     |     |     |     |     |     |     |        |    |    |    |   |         |    |    |
|         | Expenditure to 31.12.44  | ... | ... | ... | ... | ... | ... | ... | ... | 220606 | 8  | 8  |    |   |         |    |    |
|         | Expenditure during year to 31.12.45                                    | ... | ... | ... | ... | ... | ... | ... | ... | 1108   | 6  | 8  |    |   |         |    |    |
|         |  |     |     |     |     |     |     |     |     |        |    |    |    |   | 221714  | 15 | 4  |
| 7.      | GENERAL FUND :   |     |     |     |     |     |     |     |     |        |    |    |    |   |         |    |    |
|         | Deficit at 31.12.44  | ... | ... | ... | ... | ... | ... | ... | ... | 12261  | 9  | 11 |    |   |         |    |    |
|         | Add Excess of Expenditure over Income for the year to 31.12.45         | ... | ... | ... | ... | ... | ... | ... | ... | 4576   | 8  | 11 |    |   |         |    |    |
|         |  |     |     |     |     |     |     |     |     |        |    |    |    |   | 16837   | 18 | 10 |
|         |  |     |     |     |     |     |     |     |     |        |    |    |    |   | £287969 | 17 | 7  |

REPORT OF THE AUDITORS OF THE SOUTHEND-ON-SEA  
GENERAL HOSPITAL.

We have examined the accompanying Balance Sheet of the Southend-on-Sea General Hospital dated 31st December, 1945, and the Income and Expenditure Account for the year ended 31st December, 1945, and compared them with the Books, Accounts and Vouchers of the Hospital and certify that they are correct and duly vouched.

We also certify that to the best of our knowledge and belief the regulations of the Revised Uniform System have been followed. We have verified the holdings of the Hospital in the Securities comprised in the Hospital Endowments, etc., shown on the Balance Sheet.

(Signed) N. HALL, KEEN, F.C.A.  
W. A. WALLER, B.COM., F.C.A.

20th March, 1946.

## IN-PATIENTS

### A.—Number of Beds and In-Patients

|     |  |        |
|-----|--|--------|
| (1) | Number of beds available for use ... ..                          | 230    |
| (2) | Average number of available beds during the year                 | 213.3  |
| (3) | Average number of patients resident daily throughout year ... .. | 161.12 |
| (4) | Average number of days each patient was resident                 | 14.05  |
| (5) | Number of patients resident 31.12.44 ... ..                      | 115    |
| (6) | Number of patients admitted during the year ...                  | 4,218  |
| (7) | Number of patients resident 31.12.45 ... ..                      | 147    |

### B.—Annual Expenditure on In-Patients:

Average Cost of each In-Patient per Week and  
Average Cost of each In-Patient.

Temporary reduced Complement of 230 beds.

|  | Expenditure<br>on<br>In-Patients<br>(Pounds only) | Average<br>Cost of<br>each<br>In-Patient<br>per week | Average<br>Total cost<br>of each<br>In-Patient |
|--|---|--|--|
|  | £   | £ s. d.  | £ s. d.  |
| (1) Provisions (including Board of Officials) ... .. | 8,245   | 19 8   | 1 19 5   |
| (2) Surgery and Dispensary ... ..                    | 6,803   | 16 3   | 1 12 6   |
| (3) Domestic ... ..                                  | 8,704   | 1 0 9  | 2 1 7  |
| (4) Salaries and Wages (Maintenance) ... ..          | 25,274  | 3 0 4  | 6 0 9  |
| (5) Miscellaneous ... ..                             | 1,876   | 4 6  | 8 11   |
| (6) Administration ... ..                            | 2,632   | 6 3  | 12 7   |
| Statistical Cost ... ..                              | 53,534  | 6 7 9  | 12 15 9  |
| (7) Establishment :<br>Renewals and Repairs...       | 1,217   | 2 11   | 5 10   |
| (8) Finance ... ..                                   | 1,242   | 3 0  | 5 11   |
| Total Cost ... ..                                    | 55,993  | 6 13 8   | 13 7 6   |



# OUT-PATIENTS

## A.—Numbers

|     |  |        |
|-----|--|--------|
| (1) | Total Number of new Out-Patients ... ..                              | 24,925 |
| (2) | Total Number of Out Patients Attendances ...                         | 69,992 |
|     | (a) Number of Casualty Patients included in<br>No. 1 above ... ..    | 6,637  |
|     | (b) Number of Casualty Attendances included<br>in No. 2 above ... .. | 8,672  |

## B.—Annual Expenditure on Out-Patients and Average Cost of each Out-Patient attendance and of each Patient.

|   | Expenditure<br>on<br>Out-Patients<br>(Pounds only) | Average<br>cost of<br>each<br>Out-Patient<br>Attendance |       | Average<br>Total cost<br>of<br>each<br>Out-Patient |       |
|---|--|---|-------|--|-------|
|   | £  | s.  | d.    | s.   | d.    |
| (1) Provisions (including Board<br>of Officials) ... .. | 468  |   | 1.18  |  | 4.50  |
| (2) Surgery and Dispensary ...                          | 3,401  |   | 8.60  | 2  | 8.74  |
| (3) Domestic ... ..                                     | 967  |   | 2.45  |  | 9.30  |
| (4) Salaries and Wages<br>(Maintenance) ... ..          | 8,601  | 1   | 9.75  | 6  | 10.80 |
| (5) Miscellaneous ... ..                                | 313  |   | .79   |  | 3.00  |
| (6) Administration ... ..                               | 292  |   | .74   |  | 2.80  |
| Statistical Cost ... ..                                 | 14,042   | 2   | 11.51 | 11   | 3.14  |
| (7) Establishment ... ..                                | 135  |   | .34   |  | 1.30  |
| Renewals and Repairs...                                 | 138  |   | .35   |  | 1.39  |
| (8) Finance ... ..                                      | 138  |   | .35   |  | 1.39  |
| Total Cost ... ..                                       | 14,315   | 3   | 0.20  | 11   | 5.83  |

# STATISTICAL TABLES

## for the year ending 31st December, 1945.

### 1. IN-PATIENTS.

|  |     |     |     |       |
|--|-----|-----|-----|-------|
| Admission to General Wards (completed cases)         | ... | ... | ... | 4,186 |
| Average number of days each patient was in residence | ... | ... | ... | 14.05 |
| Total number of operations performed :—              |     |     |     |       |
| Main Theatres  | ... | ... | ... | 2595  |

### 2. OUT-PATIENTS.

|                        |     |     |     |     |     | <i>New Cases</i> | <i>Attendances</i> |
|------------------------|-----|-----|-----|-----|-----|------------------|--------------------|
| Medical                | ... | ... | ... | ... | ... | 3,111            | 7,888              |
| Surgical               | ... | ... | ... | ... | ... | 2,570            | 4,652              |
| Ophthalmic             | ... | ... | ... | ... | ... | 1,045            | 2,191              |
| Ear, Nose and Throat   | ... | ... | ... | ... | ... | 1,020            | 419                |
| Skin                   | ... | ... | ... | ... | ... | 1,264            | 5,216              |
| Gynaecological         | ... | ... | ... | ... | ... | 1,098            | 1,433              |
| Ante-Natal             | ... | ... | ... | ... | ... | 185              | 850                |
| Orthopaedic            | ... | ... | ... | ... | ... | 2,003            | 2,882              |
| Massage and Electrical | ... | ... | ... | ... | ... | 789              | 29,098             |
| Dental                 | ... | ... | ... | ... | ... | 493              | 265                |
| X-Ray Treatment        | ... | ... | ... | ... | ... | 156              | 1,284              |
| Psychiatric            | ... | ... | ... | ... | ... | 299              | 1,056              |
|                        |     |     |     |     |     | <u>14,033</u>    | <u>57,234</u>      |

Paying Patients (all Departments) ... 4,255

### 3. CASUALTY DEPARTMENT.

|                        |     |     |     |       |       |
|------------------------|-----|-----|-----|-------|-------|
| Cases seen and treated | ... | ... | ... | 6,637 | 8,672 |
|------------------------|-----|-----|-----|-------|-------|

### 4. DISTRICT NURSING.

|                                     |     |     |     |        |
|-------------------------------------|-----|-----|-----|--------|
| Patients visited in their own homes | ... | ... | 466 | 25,966 |
|-------------------------------------|-----|-----|-----|--------|

### 5. X-RAY DEPARTMENT.

#### *Diagnostic :*

|                   |     |     |     |        |
|-------------------|-----|-----|-----|--------|
| Patients examined | ... | ... | ... | 10,613 |
|-------------------|-----|-----|-----|--------|

#### *Treatmen :*

|                                      |     |     |     | <i>New Cases</i> | <i>Treatments</i> |
|--------------------------------------|-----|-----|-----|------------------|-------------------|
| Patients treated (Deep X-Ray)        | ... | ... | ... | 161              | 3,002             |
| Patients treated (Superficial X-Ray) | ... | ... | ... | 468              | 1,084             |

### 6. PATHOLOGICAL LABORATORY.

|                     |     |     |     |        |
|---------------------|-----|-----|-----|--------|
| Total Investigation | ... | ... | ... | 21,239 |
|---------------------|-----|-----|-----|--------|



# OUT-PATIENT DAYS AND TIMES (April 1946).

|                          | MONDAY                              | TUESDAY  | WEDNESDAY                       | THURSDAY                         | FRIDAY                                       | SATURDAY                      |
|--------------------------|-------------------------------------|--|---------------------------------|----------------------------------|--|-------------------------------|
| * Medical ... ..         | —                                   | 1.30 p.m.<br>Dr. Sleigh Johnson                                | 1.30 p.m.<br>Dr. Rowland Hill   | 1.30 p.m.<br>Dr. Sleigh Johnson  | —  | 10.0 a.m.<br>Dr. Rowland Hill |
| * Surgical ... ..        | —                                   | 9.30 a.m.<br>Mr. Donald Barlow                                 | 1.30 p.m.<br>Mr. Maingot        | —                                | 9.30 a.m.<br>Mr. Donald Barlow               | 10.30 a.m.<br>Mr. Maingot     |
| * Gynaecological ...     | —                                   | —  | 10.30 a.m.<br>Dr. Lyle Cameron  | —                                | —  | —                             |
| * Orthopaedic ... ..     | 9 a.m.<br>Mr. Whitechurch<br>Howell | —  | —                               | —                                | —  | —                             |
| Fracture Clinic ...      | 9 a.m.<br>Mr. Whitechurch<br>Howell | —  | —                               | 1 p.m.<br>Fracture Clinic        | —  | —                             |
| * Ear, Nose and Throat   | —                                   | —  | —                               | 2 p.m.<br>Mr. Hamblen-<br>Thomas | —  | —                             |
| * Eyes ... ..            | 1.30 p.m.<br>Dr. D. D. G. Evans     | —  | 10.0 a.m.<br>Dr. D. D. G. Evans | —                                | —  | —                             |
| * Skin ... ..            | —                                   | —  | 10.30 a.m.<br>Dr. A. Burrows    | —                                | —  | —                             |
| * Psychiatric Clinic ... | 2.0 p.m.<br>Dr. R. Strom-Olsen      | —  | —                               | —                                | —  | —                             |
| Dental ... ..            | —                                   | —  | 9 a.m.                          | —                                | —  | —                             |
| Radiology ... ..         | —                                   | 12 noon<br>Dr. White Phillips                                  | —                               | 9 a.m.<br>Mr. Cecil Bull         | 12 noon<br>Dr. White Phillips                | —                             |
| * X-Ray Therapy ...      | —                                   | —  | —                               | —                                | 2 p.m.<br>Dr. White Phillips                 | —                             |
| Physio-Therapy ...       | —                                   | 11.30 a.m.<br>Dr. White Phillips<br>(Private patients<br>only) | —                               | —                                | 12 noon<br>Dr. White Phillips<br>(P.P. only) | —                             |
| Infected Finger Clinic   | —                                   | —  | Daily except Sundays            | at 1.15 p.m.                     | —  | —                             |
| * Ante Natal ... ..      | —                                   | —  | —                               | —                                | 1.30 p.m.                                    | —                             |

BLOCK APPOINTMENTS APPLY ONLY TO CLINICS MARKED \*

Tel.: SOUTHEND 3000 for Appointments, including appointments for private patients.

## HOSPITAL PROVIDENT FUND.

All persons who are compulsorily insurable under the National Health Insurance Act, or whose income does not exceed £420 *per annum*, may join this Fund. Standard rate of contribution 4d. weekly.

For full particulars apply by letter or in person to :

20, WARRIOR SQUARE,

Tel. 67701.

SOUTHEND-ON-SEA.

---

## HOSPITAL SATURDAY COMMITTEE.

A Street Collection will be held in the County Borough of Southend on Saturday, 4th May, and in the outlying Districts on 11th May. There will be a second Collection in the County Borough on Saturday, 5th October. Volunteer Collectors and Organisers are needed more urgently than ever before.

---

THE HOSPITAL HORSE SHOW AND GYMKHANA will be held on Bank Holiday Monday, August 5th, 1946. Further details will be published in the Local Press.